CELEBRATING 10 YEARS OF NATIVE TITLE
2016–2026
OUR PEOPLE • OUR COUNTRY • OUR STORY

Robe River Kuruma

Annual Report 2025/2026

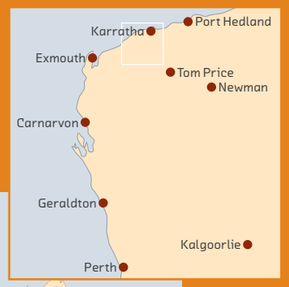
About the Robe River Kuruma People

The Robe River Kuruma (RRK) People, also known as Kuruma Marthudunera, are the Traditional Custodians of a vast and significant Country in the Pilbara, stretching from the coastal waters near Mardie to the inland ranges of Mount Farquhar and Pyrton. At the heart of the RRK People's identity is the Jajiwurra, or Robe River, which has long been regarded as the lifeblood of their Country and people. This deep connection to the land and river is inseparable from who they are.

The journey to secure native title began in 1999, a battle grounded in the preservation of their heritage and rights. In 2016 and 2018, the courts recognised these rights, affirming their connection to both Part A and B of their traditional lands. In 2010, Kuruma Marthudunera Limited (KML) was established to manage the compensation funds arising from their agreements with Rio Tinto Iron Ore. KML remains one of the few Trustee organisations led and managed by Traditional Owners, ensuring that these funds are directed toward the long-term benefit of the RRK People.

In 2019, the community rebranded Kuruma Marthudunera Aboriginal Corporation as Robe River Kuruma Aboriginal Corporation (RRKAC) to reflect the strength and identity of the RRK People. As the Registered Native Title Body Corporate, RRKAC holds and protects native title rights for more than 400 RRK People, driving initiatives that promote independence, community wellbeing, cultural preservation, and environmental stewardship.

Based in Karratha, RRKAC plays a pivotal role in advocating for the RRK People, managing key agreements, and delivering vital programs. With a committed team, RRKAC continues to advance the community's collective interests, ensuring that their Country and culture are safeguarded for generations to come.



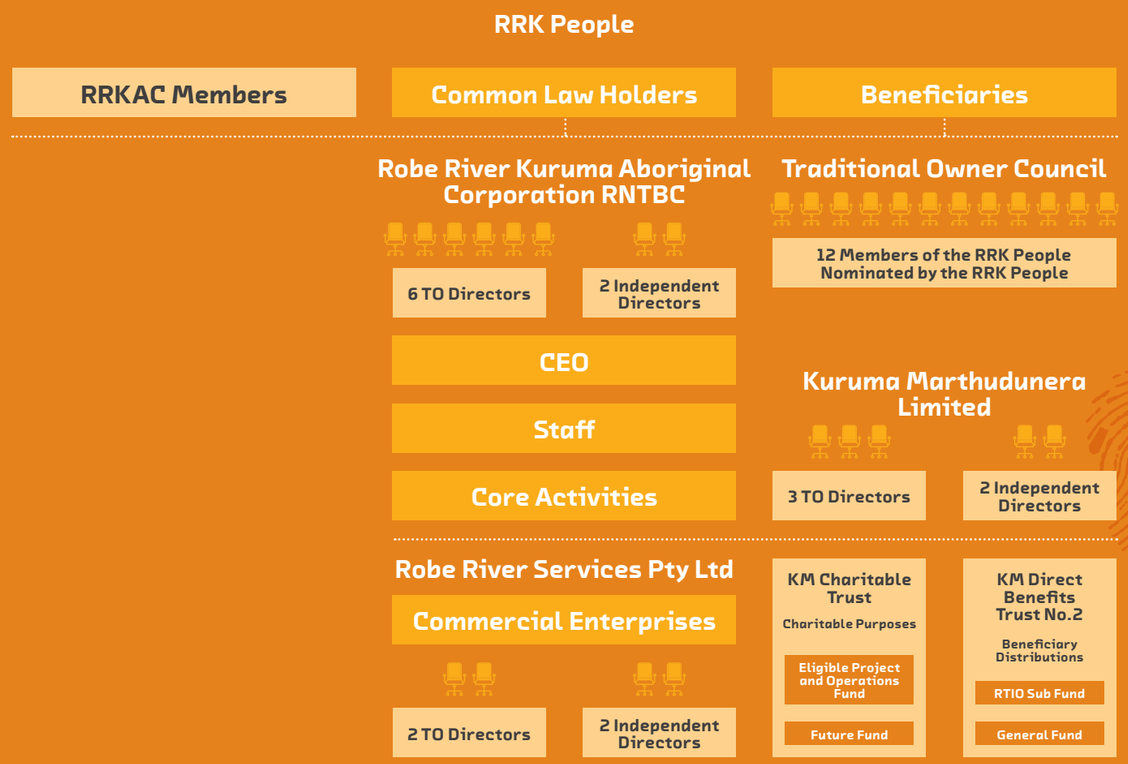


Robe River Kuruma Country: Kuruma Marthudunera (RRK) Native Title Determinations Part A and Part B. The three unresolved areas are where native title is yet to be determined, however RRK People exercise cultural authority in these areas. To the north is the Kuruma Marthudunera and Yaburara Mardudhunera Indigenous Land Use Agreement (ILUA) area where RRK People jointly administer cultural heritage and other rights with YM native title holders.

The RRK People have traditional rights to an area of about 15,759 square kilometres in Western Australia's Pilbara region within the Shire of Ashburton and Pannawonica.

About the Robe River Kuruma Group

The Robe River Kuruma Group comprises the Robe River Kuruma Aboriginal Corporation (RRKAC), Kuruma Marthudunera Limited (KML), and Robe River Services (RRS). The RRK Group is committed to working in partnership towards a shared vision through strong leadership, excellent management, effective partnerships, and innovative thinking. Trust, respect and commitment to culture, community and relationships are at the core of our foundation.



The Robe River Kuruma Joint Board, consisting of the Board of Directors from RRKAC and KML, exemplifies forward-thinking and proactive leadership. The team is committed to upholding best practice governance and initiating strategic actions that ensure long-term success for both the Corporation and the broader community.

Both RRKAC and KML share a unified vision of working together as a community to establish a solid foundation towards independence, community wellbeing, cultural identity, and healthy Country now and for future generations.

The Joint Board works collaboratively to assess the needs and priorities of the RRK community, developing strategies that deliver positive outcomes for culture, community, and Country. Together, RRKAC and KML are committed to fulfilling their shared responsibilities through a foundation of trust, accountability, transparency, and innovation. All decisions are made with a focus on collective impact and the benefit of the RRK community.

Robe River Services Pty Ltd (RRS) is an entity of RRKAC, developed to be a driver of economic opportunities for the RRK People and community.

RRS has a mandate to build an economic base by generating self-determining revenue streams through commercial business, employment, and capacity building opportunities.



Acknowledging Country

We acknowledge the Ngarluma People as the custodians of the land on which our office sits. We also acknowledge the Traditional Owners of Country throughout Australia and recognise their continuing connections to land, waters and community. We pay our respects to all cultures; and to Elders past, present and emerging, and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

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RRKAC Chairperson's Report

Wanthiwa!



Kelly Slattery
RRKAC Chairperson, KML Director and RRS Director

This year marks an important milestone for me personally, as I prepare to step down as Chairperson of RRKAC at our Annual General Meeting in October, having reached the end of my maximum term.

It has been a great privilege to serve as Chairperson and to work alongside our Directors, Elders, members, staff and partners during such an important period in the growth of our organisation.

Over the past decade, RRKAC has changed enormously. We have grown from an organisation focused on establishing ourselves following our native title determination into a strong and increasingly independent organisation with the ability to protect our Country, invest in our people and plan for generations to come.

This year has continued that journey.

Agreement Modernisation has remained one of our most important priorities. This is about much more than negotiating financial benefits. We have an opportunity to use this moment to create lasting, intergenerational change for RRK People – strengthening the protection of our Country, creating greater economic opportunity and ensuring the benefits generated from RRK Country contribute to a stronger future for our families.

Protecting Bungaroo remains central to that work. During the year we continued building the cultural, environmental and technical evidence needed to support its long-term protection.

It was particularly important to welcome the Japanese Joint Venture Partners and senior Rio Tinto leaders to RRK Country, where they spent time with our people, camped overnight and saw Bungaroo and the surrounding Country firsthand. Creating that understanding is an important part of building support for the protection we are seeking.

We have also continued to make progress on priorities that have been important to our community for many years. Our campground projects at Jungarri, The Block and Jandiina have moved closer to becoming a reality, with important proponent consents secured and our tenure application now progressing through the Department of Planning, Lands and Heritage.

Housing remains another major priority. We continue to invest in different pathways to help RRK families access safe and secure housing and, wherever possible, move towards home ownership and greater financial independence.

We have also continued the work to complete our native title journey. Following significant work throughout the year, Parts C and D of our native title claim were subsequently authorised by RRK People in August 2026. This is another important step towards recognition of RRK native title across our remaining claim areas.

As I finish my term, I am also proud that we are preparing to celebrate 10 years since our Part A native title determination.

Our anniversary in Pannawonica on 1 November will be an opportunity to come together, remember the people who fought for recognition of our rights, celebrate how far we have come and think about what we want the next decade to look like.

There is still much work ahead. But RRK today has a strong foundation, clear direction and growing capability to pursue the aspirations of our people.

I want to acknowledge my fellow Directors, past and present, for their commitment and the responsibility they carry on behalf of our members. I also thank our CEO, Executive and staff across the RRK Group for the work they do to turn the direction of the Board and aspirations of our People into action.

Most importantly, I acknowledge our Elders and Old People. The position we are in today exists because of their strength, determination and fight for Country and recognition. It is our responsibility to honour that legacy by continuing to build something strong for the generations that follow us.

It has been an honour to serve as Chairperson. While I am stepping down from this role, I remain incredibly proud of what RRK has achieved and excited about where our people and organisation can go from here.

As one chapter closes, another begins. I leave the Chair knowing that Robe River Kuruma is looking forward – protecting our Country, strengthening our People and building a future that the generations coming behind us can be proud of.

Kelly Slattery
Chairperson



Working together as a community to build a solid foundation towards independence, community wellbeing, cultural identity and healthy Country now and for future generations.

RRKAC Directors



Kelly Slattery
Chairperson



Jordan Maher



Leanne Evans



Pamela James



Deanna McGowan



Anthony Evans



Tony Fitzpatrick
Independent Director



Sue Meaghan
Independent Director

RRKAC CEO Reflection



Anthony Galante
RRKAC Chief Executive

The past year has been a year of consolidation and positioning for RRKAC. We have continued to grow the capability of the Corporation while dealing with some of the most important strategic issues confronting Robe River Kuruma People: native title, protection of Country and heritage, water, Agreement Modernisation, economic participation and the long-term consequences of mining across our Country.

A major milestone was the community authorisation of the Part C and Part D native title claims. Considerable work sat behind the Family Group Meetings and General Meeting, but the significance of the outcome is straightforward: Robe River Kuruma People have determined the next step in securing recognition of their native title rights and interests. That is core business for RRKAC and will remain a priority in the year ahead.

Our negotiations with Rio Tinto have also reached an important point. Following extensive work on Agreement Modernisation, the community confirmed its support for RRKAC to develop a counter-offer for further consideration. We continue to seek an agreement that goes beyond financial compensation and properly addresses protection of Country, heritage, water, legacy impacts, economic participation and the way decisions will be made in the future which respect the principles of Free, Prior and Informed Consent.

The protection of Bungaroo has remained central to that work. We have continued to build the technical and regulatory evidence needed to support our position on water abstraction and the protection of culturally significant areas. More broadly, RRKAC has begun developing its own position on mine closure and rehabilitation, recognising that the legacy of mining will extend far beyond the operating life of individual mines. Our engagement with the Initiative for Responsible Mining Assurance is part of the same approach: understanding international standards and testing whether they can strengthen the protections and accountability contained in future agreements.

The Corporation has also continued to build economic capability. Robe River Services has moved into operational delivery through its work with the Yardi Mine Service JV with CSI, while the proposed Yanta Solar Farm has progressed through feasibility and site assessment.

These initiatives are important not because commercial activity is an end in itself, but because long-term independence requires Robe River Kuruma People to participate more directly in the economy generated from our Country.

Internally, we have continued strengthening the Corporation's governance, financial, legal and strategic capability. RRKAC today is a considerably larger and more complex organisation than it was only a few years ago. That growth is necessary, but it also requires discipline. Our focus is increasingly on demonstrating outcomes, strengthening accountability and ensuring that organisational growth translates into better results for members and stronger protection of Country.

I also want to acknowledge the contribution of Kelly, who has served as Chair of RRKAC for the past six years and whose current term concludes in November.

Those six years have coincided with a period of significant change for the Corporation. RRKAC has grown substantially in scale and capability, strengthened its governance, expanded its advocacy for Country and entered a much more demanding phase in its relationships with major resource companies. Through that period, Kelly has provided continuity, leadership and a strong connection between the Board, the community and management.

The relationship between a Chair and CEO matters in any organisation, but particularly in a Traditional-Owner corporation where difficult commercial, cultural and governance questions frequently intersect. I have valued Kelly's support, her willingness to challenge when necessary and her commitment to ensuring that decisions remain focused on the interests of Robe River Kuruma People. On behalf of the organisation, I thank her for the leadership she has provided over six years as Chair.

The next phase for RRKAC will require the same combination of ambition and discipline. We have stronger capability, greater influence and more opportunities than at any point in the Corporation's history. The challenge now is to convert that position into enduring outcomes: stronger rights, better protection of Country, greater economic independence and institutions that Robe River Kuruma People can rely upon for generations.

Anthony Galante
Chief Executive

Strategic Projects

Strategic Initiatives – building for the next decade

FY2025/2026 was an important year of strategic progress for the RRK Group. With the Strategic Plan 2025–2028 providing a clear long-term direction, the Group continued to advance a significant portfolio of initiatives focused on strengthening RRK rights and interests, protecting Country and culture, creating opportunities for members and building greater independence for future generations.

The work we are pursuing today is about more than immediate outcomes. It is about shaping what the next decade – and the generations beyond it – will look like for RRK People. Throughout the year, we continued to build the knowledge, relationships, capability and influence needed to protect Country, strengthen our community and create lasting opportunity for generations to come while managing the impact of mining on Country.

From Agreement Modernisation with Rio Tinto and protection of the Bungaroo, to housing, native title, education, and organisational reform, this work reflects an organisation looking ahead – building on the progress of the past decade while laying the foundations for the next.

Rio Tinto Agreement Modernisation

Rio Tinto Agreement Modernisation remained one of RRKAC's most significant priorities in FY2025/2026. Our agreement with Rio Tinto no longer reflects the scale of mining on RRK Country or the role of RRK People in the future of Country, and we need to secure better outcomes for members than have been achieved under existing arrangements.

Modernisation is about much more than money. It covers protection of Country and water, mine closure and rehabilitation standards, economic participation, Nation Building, and addressing the legacy of more than fifty years of mining and impacts on people and Country.

While these matters remain unresolved, the Board has maintained the freeze on all formal operational engagement with Rio Tinto, including heritage surveys. This position is not taken lightly and is regularly reassessed with community. RRKAC is not anti-mining. We want an agreement that is fair and heritage that is protected, and the door to that agreement remains open.

During the year, Rio Tinto's Japanese Joint Venture Partners, Mitsui and Nippon Steel, visited RRK Country. They camped overnight and joined RRK Traditional Owners on a helicopter tour of the Bungaroo Cultural Precinct, seeing firsthand why Bungaroo matters so much to RRK People.

No new agreement will be made on members' behalf without members having their say.



Opposite page: RRK Traditional Owners with Japanese Joint Venture Partners on Country. Bungaroo/Traditional Owners on Country.

Protecting Bungaroo

Protecting Bungaroo remained one of RRKAC's highest strategic priorities throughout FY2025/2026.

Following endorsement of the Bungaroo Protection Strategy, RRKAC progressed a coordinated program of archaeological, ethnographic, environmental and water-related work to strengthen the evidence base supporting enduring protection of this culturally and environmentally significant area.

This work is building a more comprehensive understanding of Bungaroo's cultural and environmental values and strengthening RRKAC's ability to advocate for its protection through Agreement Modernisation with Rio Tinto, work with other proponents, and other regulatory and strategic pathways.

RRKAC remains committed to ensuring Bungaroo is protected from the impacts of mining for future generations.



Strategic Projects

Protecting heritage on mineral resources operations

Mineral Resources (MinRes) operates the Onslow Iron Ore Project on RRK Country. During FY2025/2026, RRKAC focused on making sure heritage protection keeps pace with the scale of that operation. Through the Heritage Advisory Committee (HAC), RRKAC pressed for stronger standards, particularly for water, escarpments and landforms.

In May 2025, RRKAC put a proposal to MinRes for an infrastructure payment for its use of the haul road across RRK Country. MinRes has been operating the haul road for more than two years. Despite repeated follow-up from RRKAC, MinRes had not responded at the date of this report. RRKAC will continue to pursue this matter.

Celebrating 10 years

As RRK approaches 10 years since the Part A native title determination, work has commenced on an important project to capture, preserve and celebrate the RRK story.



Historical research, interviews, oral histories, photography and documentary filming are bringing together the voices and experiences of RRK People, documenting the journey since 2016 and celebrating the strength, resilience and achievements of the community over the past decade.

This work will culminate in a 10-year anniversary celebration in Pannawonica on 1 November 2026, bringing RRK People together on Country to reflect on the journey, celebrate what has been achieved and look ahead to the next chapter.

Importantly, the project will also create a lasting record of RRK stories and perspectives for future generations – honouring those who have shaped the journey while capturing the aspirations that will carry RRK forward into the next decade.

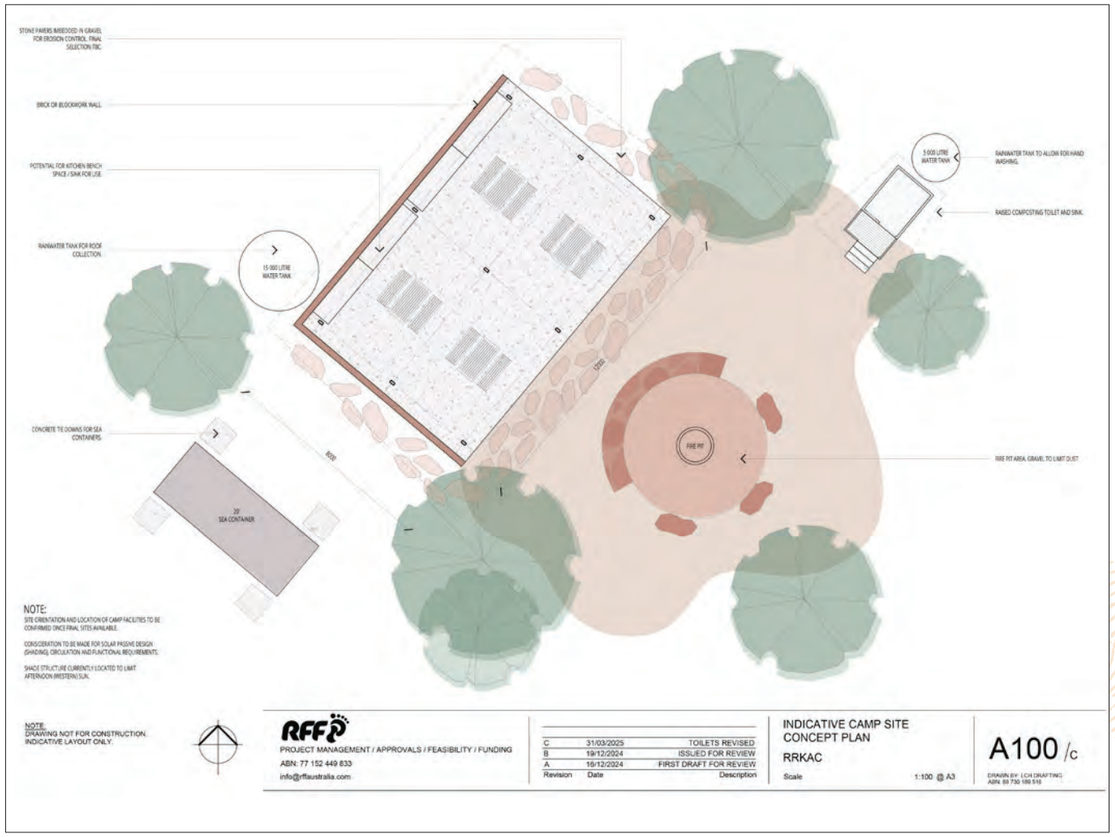
Native title – Parts C & D

An important milestone in the RRK native title journey was reached on 12 August 2026, with the RRK People authorising the progression of Parts C and D of the RRK native title claim.

The authorisation followed significant legal, anthropological and community engagement work and represents an important step towards resolving the remaining areas of the original KM claim.

With Parts C and D now authorised, RRKAC will continue working with RRK People and advisers to progress the claims, bringing RRK closer to completing the native title journey across RRK Country.





Campgrounds and connection to Country

FY2025/2026 marked an important step forward in RRKAC's long-held ambition to establish dedicated campgrounds at Jungarri, The Block and Jandiina – creating places for RRK People and families to spend time together, connect with Country and strengthen the intergenerational transfer of culture and knowledge.

Following sustained work to resolve land access requirements, RRKAC secured the necessary consents from Mineral Resources (MinRes) and Rio Tinto, allowing the campground projects to progress.

With these important consents now in place, RRKAC's tenure application is with the Department of Planning, Lands and Heritage (DPLH) for consideration.

This represents a significant step towards turning the vision for the campgrounds into reality and creating enduring places on Country where RRK families can gather, connect, and pass culture and knowledge between generations.

This page: Documentary filming on Country. Understanding the native title journey. Opposite page: Indicative camp site concept plan.

Strategic Projects



Building organisational capability

As the RRK Group has grown, so too has the scale and complexity of the work required to deliver for members.

During FY2025/2026, the Group commenced a significant review of its organisational structure, systems and capability. This considered the leadership, financial, legal, people, operational and strategic capability required to support the next phase of the Group's development.

Alongside the organisational review, work continued to strengthen operational planning, accountability, policy, compliance and performance reporting. These reforms are designed to ensure the Group has the capability and systems required to translate its strategic ambitions into measurable outcomes for members.

Looking ahead

The initiatives progressed during FY2025/2026 demonstrate the breadth of RRK's ambition and the increasingly long-term focus of the Group.

Many of these initiatives will continue across multiple years. The foundations established during FY2025/2026 – stronger evidence, clearer strategies, improved systems, deeper partnerships and increased organisational capability – position the RRK Group to continue pursuing meaningful and lasting outcomes for RRK People, Country and future generations.

Above: Robe River Kuruma Aboriginal Corporation head office is in Karratha.



The RRK Group continues to pursue meaningful and lasting outcomes for RRK People, Country and future generations.

Country & Culture

Heritage surveys and monitoring

2025/2026 has been a busy year, with 65 Country & Culture related trips completed (including heritage surveys, monitoring, research and inspections), totalling 387 days in the field. This has resulted in a total of 1,142 days of work among 72 Robe River Kuruma consultants.

Throughout the year, both Cyclone Mitchell and Cyclone Narelle disrupted scheduled fieldwork and/or meetings.

Mineral Resources Ltd was the main customer for Country & Culture related fieldwork, comprising primarily of monitoring trips, but also notably with the highest number of heritage surveys for a proponent. A smaller number of surveys and monitoring trips occurred with other exploration companies, and engagements with Rio Tinto were limited to monitoring and site management consultations.

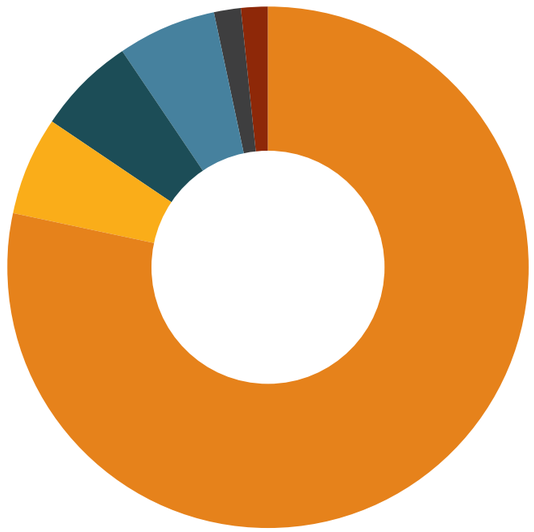
Pleasingly, RRKAC led community/research/audit projects were the fourth-largest category in terms of Country & Culture fieldwork trips, showing the importance of listening to community and the desire to be proactive in the management of Country.

These projects included an in-field audit at the Onslow Iron Project, rock art research in the Hamersley ranges, and several strategic multidisciplinary research trips in Bungaroo.

In addition to regular survey and monitoring works, the Country & Culture team was also heavily involved in co-ordinating and attending On Country trips with important stakeholders such as the Minister for Aboriginal Affairs and Water, Rio Tinto Joint Venture Partners, DWER and Pilbara Solar.

Proponent	No. of trips	Days total
MRL	33	237
RTIO	15	67
API	6	29
RRKAC	3	19
DWER	2	3
RHM	2	15
Burley Minerals	1	6
Citic Pacific	1	1
FMG	1	7
RRS	1	3
Total	**65**	**387**

Survey Distribution Type



Opposite page: RRKAC continues to advance professionalisation of the survey and monitoring teams, with casual contracts progressing towards roll-out, and some additional PPE items (boots and pants) now being supplied annually by RRKAC in addition to the branded shirts. On-Country consultation at Jirtiwi Thalu.



Heritage Advisory Committee

As the elected and representative Cultural Authority, the HAC provides advice and recommendations to RRKAC and the Board, both for internal matters and those relating to proponents and other stakeholders on Country. Some of these matters are complex and can have implications broader than just heritage.

The HAC has been very busy again, with 11 days of regular HAC meetings over five meeting blocks. There were also three Shared Area HAC meetings and five days of Water Forums. The HAC members (or an agreed subset) also attended on-Country consultations at Jirtiwi Thalu and inspected additional Jimmawurrada Creek water monitoring bore locations.

The Country & Culture team continues to register heritage sites with DPLH according to a HAC-approved process, prioritising any sites in the Bungaroo Cultural Precinct.





Protecting Country is of the utmost importance to our people...

Country & Culture

Bungaroo Protection Project

The Country & Culture team is heavily involved in the application of RRKAC's Bungaroo Protection Strategy through multiple avenues. This includes liaising with stakeholders on water modelling, licensing and cultural indicators; cattle management, and conducting further archaeological, environmental and ethnographic research to protect the heritage values of the Bungaroo Cultural Precinct.

Three research trips were conducted to gather further information on cultural heritage and values in the Bungaroo Cultural Precinct with the aim of being able to apply additional protections across multiple legislative frameworks.

The ethnographic trip team was accompanied by consultant anthropologist Robin Stevens and the archaeological trip with consultant archaeologists from Echoes CHM. Dr Ken Mulvaney also provided expert advice on a known potential burial site.

The teams had a helicopter at their disposal, which enabled access to otherwise difficult to reach areas as well as providing a valuable overview of the whole valley, the surrounding hills and waterways.

Twelve new heritage places were recorded and one known place was re-recorded and the boundary extended. In addition, several other locations were noted for further research in the future.





Environmental monitoring

During 2025/2026, RRKAC continued its independent environmental monitoring of priority waterways and culturally significant places on Country. A surface-water condition assessment undertaken at Old Yalleen Pool in early 2026 found that the pool was completely dry, with a highly desiccated bed, evidence of cattle pressure, heat-stressed vegetation and no native fauna observed at the time of the survey.

The assessment provides an important record of current conditions and will help inform ongoing monitoring, engagement with relevant stakeholders and future actions to protect the environmental and cultural values of the Bungaroo Valley and other important ecosystems on Robe River Kuruma Country.

Protecting Country is of the utmost importance to our people, and ongoing monitoring will help ensure that environmental impacts are understood and appropriately managed.

Cooking damper and stew. Above: Old Yalleen Pool.

Country & Culture

Repatriation Project

The ongoing Repatriation Project led by RRKAC senior anthropologist Sanna Nalder has seen some progress. The aim of the project is to identify and return any cultural material, information and Ancestral Remains that were collected from Robe River Kuruma People and Country in the past, but are now held in collections in Australia and overseas.

RRKAC is in talks with multiple individuals and institutions in possession of cultural artefacts or information relevant to RRK People. RRKAC is now participating in two large-scale overseas repatriation programs: Return of Cultural Heritage Program run by AIATSIS (artefacts) and Indigenous Repatriation Project run by the Office for the Arts (Ancestral Remains). Return of Cultural Heritage Program has identified a number of relevant artefacts and is liaising with museums in the UK, Netherlands and Switzerland.

The Office for the Arts continues discussions with Pigorini National Museum of Prehistory and Ethnography in Rome, Italy as well as the Italian Government regarding the Ancestral Remains of a Marthudunera man (humerus bone with ochre) and two hair samples. They were accessioned to the museum's collection in 1903.

RRKAC is working with Wirrawandi Aboriginal Corporation on the repatriation matters that relate to shared ancestors.



Native title research and Genealogy Project

The initial native title research on the unresolved areas west of the determinations was completed by Dr Pam McGrath assisted by the Country & Culture team and resulted in authorisation of a new claim. Pending the registration of the claim, connection research process will follow.

As part of the research process, a RRKAC Genealogy Project was established to create a family tree database. This time-consuming project has involved re-entering each bit of data collected during the original claim research by hand, ordering historical birth, death and marriage certificates as well as utilising archival materials collected through the Repatriation Project.

This huge data entry project is complex and ongoing. Information from interviews and reports will also be entered. The information will be checked with individual families during 2027, once the bulk of existing data is in the database. The RRK genealogy will assist in RRKAC's native title research and membership processes.

Above: Conservation and Wood Analysis Workshop.

Conservation and Wood Analysis Workshop

Country & Culture team organised a Conservation and Wood Analysis Workshop for interested RRK People in Karratha. The workshop was attended by 15 RRK People.

The hands-on Conservation Workshop was led by conservator Natasha Trenear and covered topics such as core principles of conservation, risks to artefacts, handling and protecting artefacts made out of different materials, basic conservation equipment and practical methods of surface cleaning.

UWA archaeobotanist Chae Byrne had sent a video presentation for the Wood Analysis Workshop during which the participants learnt about the methods of wood analysis and reference collections of wood samples. The participants heard the results of the wooden artefact identification based on two small samples taken of a spear collected from RRK Country at Mesa H. The analysis revealed that the tip part of the spear was made of Mulga (*Acacia aneura spp*) and the shaft was made of Black Mulga/Pilbara Jam (*Acacia cf. citrinoviridis*).

Compliance

A large desktop audit of historic heritage surveys and sites in the Onslow Iron Project area is ongoing, and one field verification audit trip was completed, identifying several previously unrecorded places at the Cochrane deposit.

Assessment of the audit results continues, and early discussions with Mineral Resources are occurring in relation to heritage management in the area.

Separately, an ethnographic place was newly recorded in the Upper Cane area within the Onslow Iron Project that intersects an existing approved s18 consent footprint. The HAC and the Board have requested the place be avoided.

The place has now been lodged with DPLH and the RRKAC Country & Culture team have been working with Mineral Resources to have this place submitted as "New Information" under s18 (6). Assessment by DPLH is ongoing.

Government heritage approvals

There have been two s18 consents granted over areas of Robe River Kuruma Country (and areas where Robe River Kuruma People hold interests) in the reporting period.

One consent associated with the Onslow Iron Project covered seven heritage places, of which three have currently been salvaged. The other s18 consent is associated with Citic Pacific Tailings Storage Facility North expansion, and covers 73 places, including the rock art complex Yagobiddy Ngurra. No salvage has occurred to date, with discussions and works planning for the Citic s18 area still ongoing, in close collaboration with Wirrawandi Aboriginal Corporation.

There have also been three Regulation 10 permits granted in the Onslow Iron Project area for various purposes; installation of mesh to keep ghost bats out of a rockshelter (for their safety during mining), structural stabilisation of a damaged rockshelter, and excavation of four rockshelters (note not all excavation was completed however the permit has expired and works will need to be continued under a future s16 permit).

RRKAC applied for a Regulation 10 permit for the purpose of removing historical mining rubbish left in situ in and on the banks of Jajiwurra near Mesa LMN. C&C team has been working with Rio Tinto to have this completed as soon as possible.

Kanyjaku Ngurra

RRKAC's new heritage database, replacing The Keeping Place, has been named Kanyjaku Ngurra by the HAC (kanyja = to keep; -ku= present tense; ngurra=camp, ground, Country).

The database is under further development by senior GIS officer Ardavan Abedian.

Country & Culture



Rock art research

The rock art research program continues under the direction of RRKAC senior archaeologist Alex (Wally) Walter, and this year recorded several spectacular rock art sites comprising hundreds of motifs in the Hamersley Ranges.

As well as recording of the rock art for the purpose of knowledge preservation and heritage management, a focus of the trip was training RRK members how to record it themselves. Rock art specialist Dr Ken Mulvaney was a great teacher, and everyone came home with extra skills.

The rock art sites were located near to each other along a major creek that feeds into Jajiwurra, and there were also springs nearby, so another trip out there next year is planned to assess the environmental aspects of the place as well.



This page: The rock art team. Rock art site. Opposite page: Osteology workshop. Terryl and RTIO monitoring workshop.

Introduction to osteology

As part of the Future Leaders Program, Country & Culture engaged Dr Ken Mulvaney to run an osteology introductory workshop (identification of bones) as a trial with Nathan Evans.

The workshop went very well, and next year RRKAC will look to run it again for interested RRK members as a professional development opportunity.



Mining Mobs Project

RRKAC has agreed to partner with the University of Western Australia on a project investigating the effect of mining on Aboriginal people and culture in the Pilbara.

Building on an initial engagement last year, a grant has recently been secured to fund some more work next year, including a trip to do some filming and interviews on Country in the Middle Robe area.





Jajiwurra Rangers

2026 has been a significant year of growth and development for the Jajiwurra Ranger Program. The program has expanded its workforce, strengthened its operational systems and increased its capacity to undertake environmental, cultural and land management activities across Robe River Kuruma Country.

The year has included the commencement of expanded NIAA-funded activities, delivery of the PEOF weed management program, significant investment in vehicles and equipment, Ranger training and recruitment, and continued development of systems to support the long-term management of the program.

Ranger Program growth

The Ranger workforce has continued to grow during 2026, with an additional five casual Rangers recruited – four women and one man.

This expansion provides greater capacity to deliver on-Country activities while creating employment and training opportunities for Robe River Kuruma People. Three Rangers have also expressed interest in progressing toward future Ranger Coordinator roles, supporting the development of local leadership within the program.

The program continues to provide pathways from casual and entry-level employment into longer-term Ranger positions through practical experience, training and formal qualifications.

The program now has a diverse Ranger workforce spanning a broad range of ages and experience. Among the Rangers with recorded dates of birth, ages range from 28 to 59 years, providing opportunities for knowledge sharing between younger and more experienced Rangers.



Women have continued to play an increasingly important role across the program. During the year, five women and three men participated in PEOF weed identification and management planning, while the same gender participation was recorded in water and riparian vegetation survey activities.

Rangers also participated in specialist activities including blind cave eel and ghost bat monitoring, fire management, machinery training and Conservation and Ecosystem Management qualifications.

NIAA Healthy Country Program

The commencement of the expanded NIAA-funded Ranger Program has been a major development during 2026.

The program provides a structured work program across cultural governance, Healthy Country planning, weed and riparian management, cultural heritage protection, water and biodiversity monitoring, training and family connection to Country.

Program administration, financial management, planning, reporting, compliance and contract management systems have also been strengthened during the year, providing a stronger foundation for managing an expanding Ranger workforce and multiple projects.





This page: Kevin Shaw participating in Riparian Vegetation training at Millstream on the annual Water Forum sponsored by Pilbara Ranger Network. Opposite page: Ranger vehicle fleet for on-country work and transport of Rangers and Traditional Owners. Rangers participating in drone development training. Sharon Lockyer and Georgina Bobby.

PEOF weed management

The Jajiwurra Rangers have commenced the Robe River Weed Management and Monitoring Project through the Pilbara Environmental Offsets Fund (PEOF).

Eight Rangers participated in weed identification and management planning activities, including eight days of on-Country training with botanists.

The project is focused on priority weed species including Parkinsonia, Mesquite, Bellyache Bush and Typha, together with emerging priorities including Stinking Passionflower and Mexican Poppy.

The work is building Ranger capability in weed identification, mapping, monitoring and treatment while establishing information to support longer-term weed management across the Robe River area.

Procurement and operational capacity

Significant investment was made during 2026 to establish the vehicles and equipment required to support a growing Ranger workforce.

Procurement includes these major purchases:

- Two Ford Ranger utes – $54,875.
- One Renault Master 12-seat bus – $47,304.40.
- Two CFMOTO side-by-side vehicles – $50,000.

Further investment in drones, thermal cameras and a three-bay storage facility has been carried forward while approvals and planning are completed.

The procurement program is directly supporting NIAA and PEOF field activities and improving the safety, mobility and operational capacity of the Ranger team.

Jajiwurra Rangers



Training and skills development

Training remained a major focus throughout the year. Rangers participated in Conservation and Ecosystem Management qualifications, weed identification, water and riparian monitoring, fire management, First Aid, four-wheel-drive training and machinery operations.

Four Rangers completed skid-steer/bobcat training, while six Rangers were initially enrolled.

All Rangers completed First Aid Training, and four Rangers progressed through the Certificate III Conservation and Ecosystem Management Program, with two female casual Rangers also enrolled in Certificate II studies.

Specialist training and participation in regional Ranger activities continue to build the technical and leadership capability of the team.

Water, biodiversity and Country monitoring

The Rangers continued to develop their environmental monitoring capability during 2026.

Eight Rangers participated in water and riparian vegetation survey activities, comprising three male and five female Rangers.

Rangers also participated in targeted biodiversity activities, including work relating to the blind cave eel and ghost bat.

Some aquatic fauna survey activities could not proceed because identified sites did not contain sufficient water. This highlights the importance of continued monitoring of seasonal conditions and adapting field programs to conditions on Country.

Cultural heritage and connection to Country

Cultural knowledge and protection of Country remain central to the Ranger Program.

Field mapping during the year identified a cultural and heritage area, while Ranger activities continued to provide opportunities for Traditional Owner knowledge to inform environmental management.

The program is also continuing to develop opportunities for families and younger Robe River Kuruma People to participate in activities on Country, supporting cultural connection, knowledge sharing and future generations of land management.

Technology and Ranger management systems

The program has continued to strengthen its use of technology during 2026.

The Ranger Program is now moving toward Avenza Field Data Collection as its preferred field data collection platform. This will provide Rangers with a practical system for collecting GPS locations, field observations, photographs and other project information while working on Country.

The move toward Avenza will support the collection of consistent field data for weed management, biodiversity monitoring, cultural heritage activities and other Ranger projects.

The program is also continuing to develop its broader Ranger Management System to bring together information relating to people, projects, budgets, assets, vehicles, training, work programs and reporting.

Together, these systems will improve the ability of the Ranger Program to plan work, capture evidence from the field, manage resources and report against NIAA, PEOF and other project requirements.

Safety and operational management

Safety systems have continued to develop alongside the expansion of the Ranger workforce.

Remote work planning, journey management, communications and tracking processes have been strengthened to support Rangers working across remote areas of Country.

Three minor OHS incidents were recorded during the reporting period and were addressed through the program's safety processes.

Regular Ranger and team-leader planning meetings, held at least monthly, continue to support communication, work planning and operational oversight.

Tharma Marrdah and future infrastructure

The program has continued planning for the development of Tharma Marrdah as the operational base for the Jajiwurra Rangers.

The base will provide an important location for Ranger administration, equipment storage, training, vehicle and equipment maintenance, field preparation and operational coordination.

Development of the base, together with continued procurement of vehicles and equipment, will provide the infrastructure required to support the Ranger Program as its workforce and on-Country activities continue to grow.



Looking ahead

The Jajiwurra Ranger Program will continue to build its workforce and operational capacity during the coming year.

Key priorities include:

- Continuing delivery of the NIAA Healthy Country work program.
- Expanding PEOF weed mapping, monitoring and treatment.
- Increasing Ranger training and qualifications.
- Developing Ranger leadership and employment pathways.
- Expanding water, biodiversity and riparian monitoring.
- Strengthening cultural heritage protection.
- Continuing vehicle and equipment procurement.
- Continuing development of the Tharma Marrdah operational base.
- Implementing Avenza Field Data Collection for field-based project information.
- Continuing development of the Ranger Management System.
- Expanding family and community connection to Country.

The Jajiwurra Ranger Program is developing into a strong long-term platform for Traditional Owner employment, cultural knowledge, environmental management and caring for Robe River Kuruma Country.

This page: Rangers participating in DWER-led water sampling training.Gee-Ella Bropho, Jaylarni Larry and Yindjibarndi Rangers. Opposite page: Investors trip on-Country to highlight the enviromental impacts of water extraction in the Bungaroo. Andrew Love and Jeane Bursle.

Jajiwurra Rangers

2026 Participation at a Glance

Activity	Male	Female	Total
Additional casual Rangers recruited	1	4	5
Rangers who participated in PEOF weed identification and management planning	3	5	8
Rangers who participated in PEOF activities	3	5	8
Rangers participated who in water and riparian vegetation surveys	3	5	8
Rangers completed skid-steer/Bobcat training	2	2	4
Rangers who progressed through Certificate III Conservation and Ecosystem Management	2	2	4
Casual Rangers who commenced Certificate II Conservation and Ecosystem Management		2	2
Rangers who participated in Blind Cave Eel activities			2
Rangers who participated in Ghost Bat activities			2
Rangers who participated in Right Way Fire activities	1	1	2
Rangers who completed First Aid training	All	All	All



Above: TAFE Certification III in Land and Ecosystem Management. Quoll trapped as part of the Animal Trapping module. Rangers investigating enviromental impacts on-Country with support from senior enviromental scientist.Juanita Evans, Royce Evans, Kevin Shaw and Shane Stevens.

The combination of experienced Rangers, younger Rangers and an increasing number of women in the program is helping build a broader workforce capable of supporting environmental management, cultural knowledge and long-term care of Robe River Kuruma Country.





Funding from the NIAA encourages the participation of women in the Ranger Program.

Community Impact

Communities Team

The Communities Team has continued to deliver outstanding outcomes for RRKAC members and the broader community through innovative programs, targeted support services, and strong community engagement initiatives.

Across all service areas, the team has recorded more than 100,000 points of contact and support, assisting nearly 800 participants across a range of programs designed to strengthen wellbeing, increase independence, improve employment outcomes, and build stronger community connections.

From processing more than 3,000 Member Support Program (MSP) applications and relaunching the Senior Social Club, to supporting pathways into housing, employment, driver licensing, and financial literacy, the impact of these initiatives continues to grow. The Communities Team remains committed to empowering individuals and families while creating opportunities that contribute to long-term social and economic outcomes.

Key achievements

Community reach and service delivery:

- Over 100,000 points of contact and support delivered across all community programs.
- Nearly 800 participants engaged across service delivery areas.
- More than 3,000 Member Support Program applications processed.
- Strong engagement across youth, family, housing, employment, training and community development programs.

Recognition and innovation:

- Pilbara Driving Pathways nominated for a Regional Achievement Award in the Regional Road Safety Category.
- Introduction and ongoing success of the Member Portal, enabling members to submit applications and access services directly from their devices.
- Rollout of the Member Card, improving member access to online services and simplifying engagement.
- Completion of the Community Survey Review, with findings and recommendations provided to the Board to support future planning and service improvements.

Program highlights

Target 120 (T120)

The Target 120 program continues to provide intensive case management and early intervention support for young people and their families. Through positive engagement, mentoring, advocacy and collaborative support planning, the program has helped vulnerable young people remain engaged with education, training and community activities.

Successes:

- Continued delivery of individualised case management.
- Strong family engagement and support.
- Enhanced youth participation in positive community activities.
- Improved connections between young people and local support services.

The continued success of T120 reflects the dedication of staff in supporting young people to achieve positive life outcomes and build brighter futures.

Home Stretch WA

Home Stretch WA continues to provide vital support to young people transitioning from out-of-home care into independent living.

Achievements:

- Ongoing case management and advocacy support.
- Assistance with accommodation, education, employment and life skills development.
- Strengthened partnerships with service providers to achieve sustainable outcomes for young people.

The program continues to demonstrate the importance of long-term support during critical life transitions, helping participants establish stability and independence.

Community engagement and wellbeing (MSU)

The team continues to play a critical role in supporting members and strengthening engagement.

Achievements:

- Processed over 3,000 MSP applications.
- Supported members' use of the new Member Portal.
- Assisted with implementation and use of the Member Card system.
- Supported the Robe River Services (RRS) Yardi Mining Logo Art Competition, encouraging community participation and showcasing local artistic talent.
- Assisted in coordinating and supporting Annual General Meetings (AGMs), helping facilitate member participation and governance activities.
- Delivered strong support for key community events and awareness activities throughout the year.

The team's commitment to responsive service delivery continues to improve member experiences and access to RRKAC services.

Community engagement and events

Community engagement has remained a key focus, with the Communities Team working together to deliver and support a range of initiatives that foster connection, wellbeing, awareness, and cultural celebration.

Senior Social Club

The successful relaunch of the Senior Social Club has provided Elders and senior community members with valuable opportunities for social connection, wellbeing and cultural engagement.

The program has quickly become an important avenue for reducing isolation, fostering community spirit and strengthening relationships among senior members.

NAIDOC celebrations

The team has played a significant role in both NAIDOC Day events and the planning of the upcoming NAIDOC Ball, celebrating Aboriginal culture, achievements, and leadership while bringing the community together in a meaningful way. RRKAC has been leading the planning and delivery of the NAIDOC Ball, if sponsorships can be secured, this will be the first one for eight years in Karratha.

Homelessness Awareness Day

RRKAC supported Homelessness Awareness Day, helping to raise awareness of housing challenges, connect community members with available services, and advocate for improved support pathways for vulnerable individuals and families.

Community Pool Day

The delivery of Community Pool Day provided a safe and enjoyable environment for families and young people, promoting community connection, healthy lifestyles, and positive participation in recreational activities.

Community Impact

Community capacity building

Aboriginal First Aid Training

A highly successful Aboriginal First Aid Training Program was delivered by Dannika and Annalee, providing participants with practical skills and confidence to respond to emergencies within their communities.

Outcomes:

- Increased first aid knowledge and awareness.
- Enhanced community capacity to respond in emergency situations.
- Greater confidence among participants in providing immediate assistance when needed.

This training delivered both practical and long-term benefits by strengthening community resilience.

Stopping Family Violence Training and Workshops

The Communities Team facilitated important Stopping Family Violence Training and Workshops, creating opportunities for education, awareness and discussion around family and community safety.

The workshops promoted:

- Increased awareness of family violence issues.
- Education on prevention and early intervention.
- Stronger understanding of available support services.
- Positive community conversations around safety, respect and wellbeing.

These initiatives form an important part of RRKAC's commitment to creating safer and stronger communities.

Looking forward

As demand for services continues to grow, RRKAC's Communities Team remains focused on delivering innovative, responsive and culturally appropriate programs that improve outcomes for members and families.

Key priorities moving forward include:

- Continuing to strengthen housing, employment and training pathways.
- Expanding digital engagement through the Member Portal.
- Supporting youth through Target 120 and Home Stretch WA.
- Celebrating the 10-year native title determination anniversary.
- Growing community participation and engagement opportunities.
- Maintaining high-quality member services and support.

The achievements of the Communities Team over the year reflect an extraordinary commitment to supporting RRK members and strengthening the broader community. With more than 100,000 service interactions, nearly 800 participants supported, innovative program delivery, recognition through regional award nominations, and meaningful community engagement initiatives, the team's impact continues to be both significant and far-reaching.

These outcomes demonstrate not only the hard work and dedication of staff, but also RRKAC's ongoing commitment to empowering individuals, strengthening families, and creating lasting positive change for current and future generations.







Community Pathways Team

This update highlights the progress and impact of the Community Pathways Team programs, delivered across the Pilbara, with a focus on strengthening practical pathways to driving independence, stable housing, employment readiness and long-term wellbeing for our families and community members.

The team has also undertaken significant training and professional development over the past 12 months, strengthening the Community Pathways Team's capacity to support families in our community. The training has included Financial Capability, Certificate IV in Community Services, Leadership and Management Diploma and Driving Instruction.

Pilbara Driving Pathways

Over the past 12 months, Ray and Astar have supported local community members through driving lessons and mentoring sessions, helping participants progress toward their licensing goals.

The Driving Access and Equity funding for the program starting from 1 November 2024, set an October 2026 target of 28 participants achieving their P plates. The team has already exceeded this goal with 108 participants gaining their P plates, that's a staggering 385.7% increase.

Astar has also completed training as a driving instructor, helping to reduce lesson wait times. In September 2026, the team will undertake further training so the Driver Theory Test can be delivered from the office.

Community Impact



Housing Pathways Support Program

Following the completion of the Housing Pathways Program pilot in July 2025, the Northwest Aboriginal Housing Fund extended funding for a further two years. One of the program's KPIs has also increased from supporting 28 families to 56 families, as at September 2026 we are supporting 46 families.

The additional funding has created a new employment-focused staffing position, which is vacant.

Program activity and achievements:

- Total contacts: 2,383
- Community events attended: 9
- Financial literacy workshops delivered: 4
- Walking Group Challenge Cups awarded: 4

RRKAC Employment Program

Late last year, Erin joined the team as an employment officer dedicated to supporting RRKAC members with their employment and training goals. Over the past five months, 19 RRKAC members have received support across a range of employment pathways and training opportunities.

Support provided:

- RRKAC employment expos.
- Monthly visits from employment engagement officers from MRL, Rio Tinto and FMG.
- TAFE training support, including Skid steer tickets, 4WD training and front-end loader.
- Resume updates and support with job applications.
- VTEC information session.







Corporate Services

Building capacity for the future

The 2025/2026 financial year was an important period of growth, consolidation and capability-building for RRKAC. Throughout the year, we remained focused on strengthening the organisation to support sustainable service delivery, protect and manage Country & Culture, and deliver positive outcomes for RRK People.

Our workforce grew to 53 employees, including 14 positions held by Traditional Owners, strengthening capability across community services, housing, training, youth, Country & Culture and corporate services.

Alongside this growth, RRKAC continued to invest in the systems, governance and processes needed to support a strong, accountable and sustainable organisation.

Business improvement

Throughout 2025/2026, we focused on strengthening the systems and processes that underpin RRKAC's day-to-day operations and support its continued growth.

Employment Hero was implemented as RRKAC's centralised human resources and payroll platform, bringing together payroll, leave, onboarding and employee records into one integrated system. MYOSH continued to support workplace health and safety, compliance and incident management.

These systems have improved consistency and transparency, reduced reliance on manual processes and provided greater organisational oversight.

Work also continued to review and strengthen policies, procedures, employment documentation and business continuity arrangements to ensure RRKAC's internal frameworks remain contemporary, practical and responsive to the organisation's needs.

Board governance and Director training

Strong governance and continuous improvement remained key priorities throughout 2025/2026.

RRKAC continued its structured Director Training Schedule, providing directors with ongoing development opportunities across governance, leadership, financial oversight, risk and other areas relevant to their responsibilities.

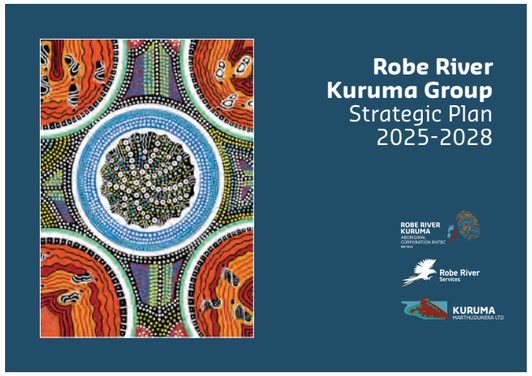
The Board also undertook a Board Governance Review, providing valuable insight into existing strengths and opportunities for further development. Recommendations arising from the review are being progressively implemented, with a focus on strengthening Board and Committee processes, reporting, governance frameworks and support for directors.

Together, these initiatives support directors to provide effective leadership, oversight and strategic direction for RRKAC.

Finance, risk and assurance

RRKAC continued to strengthen financial planning, reporting and oversight during the year.

A three-year financial forecast was developed to provide greater visibility over future financial requirements and support longer-term decision-making. The forecast is aligned with RRKAC's 2025–2028 Strategic Plan, helping ensure financial planning supports the organisation's strategic objectives and community priorities.



Above: RRKAC's 2025–2028 Strategic Plan.

We also continued to strengthen budgeting, financial reporting, grant management and acquittal processes, alongside internal financial controls.

Importantly, RRKAC has no outstanding audit findings, reflecting the organisation's continued focus on sound financial management, accountability and compliance.

Risk management was further developed during the year to strengthen the identification, oversight and management of organisational risks and support informed decision-making across RRKAC.

People and organisational capability

Supporting our people remained a key priority as RRKAC continued to grow.

During the year, significant work was undertaken across workforce planning, recruitment, onboarding and organisational structure to ensure RRKAC has the right capability and resources to meet current and future needs.

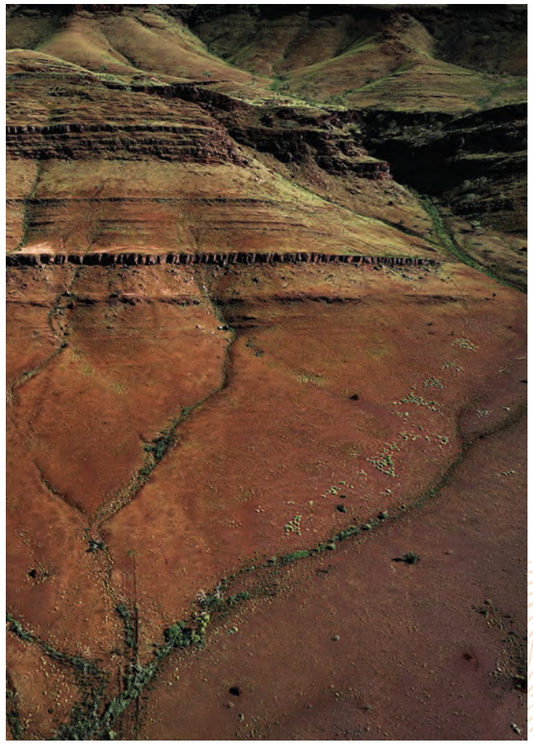
A continued focus on creating employment and development opportunities for Traditional Owners remains central to building internal capability and supporting greater participation across the organisation.

Supporting Country & Culture

Country & Culture remained central to RRKAC's work throughout the year.

Early work commenced to further develop RRKAC's heritage survey delivery model, with a focus on building the capacity required to respond to increasing demand while ensuring the protection of RRK Country, cultural heritage and Traditional Owner priorities remains at the forefront.

This work will support RRKAC to meet increasing operational requirements while maintaining strong cultural governance and accountability to RRK People.



Looking ahead

The work undertaken throughout 2025/2026 has established stronger foundations for RRKAC's next phase of growth.

In 2026/2027, we will continue to focus on implementing recommendations arising from the Board Governance Review, strengthening financial and management reporting, further developing risk and compliance frameworks, supporting director and employee capability and continuing to improve the systems and processes that underpin the organisation.

Our focus remains on ensuring RRKAC is strong, accountable and sustainable, and well positioned to continue delivering meaningful outcomes for RRK People.



Building Indigenous enterprise, employment and economic independence on RRK Country.

Robe River Services



Growing a stronger commercial future

Robe River Services (RRS) continued its transformation in FY2025/2026 from an emerging commercial enterprise into a growing Indigenous-owned business delivering operational services, employment pathways and long-term economic development opportunities for Robe River Kuruma People.

As the wholly owned commercial subsidiary of RRKAC, RRS remains focused on creating sustainable revenue streams, supporting Indigenous employment, building member business capability and developing strategic partnerships that generate benefits for current and future generations.

The year was characterised by operational growth, increased contract delivery capability, new joint venture opportunities, workforce development initiatives, and strengthened governance systems.

Above: RRS team and partners on Country near Pannawonica.

Operational growth

During FY2025/2026, RRS delivered service lines across the Pilbara while continuing to diversify revenue sources.

The Rio Tinto Pannawonica Gardens and Grounds Contract completed its first full year of operations. RRS also continued transport and dry hire services supporting Mineral Resources' Ken's Bore operations.

Key operational achievements included successful contract delivery, continued investment in vehicles and equipment, improved safety and compliance systems, and expanded supervisor and workforce training.

Building capability through strategic asset investment

By 30 June 2026, RRS had established an asset base that strengthened service delivery and positioned the business for future recurring revenue opportunities.

This asset platform was built during FY2025/2026. Revenue expectations associated with future deployment sit within the FY2026/2027 planning period and are therefore not presented as FY2025/2026 results.

Robe River Services

Asset capability	Position at 30 June 2026/Strategic Purpose
Buses	Four buses supported established workforce transport and dry-hire operations.
Fire truck	A Heavy Tatra pumper and smaller Tatra 4x4 crew-cab fire truck formed part of the operational asset base.
Water carts	Two water carts were being progressed for mining, rehabilitation and civil works capability.
Commercial drone	Specialist equipment was purchased to establish future rehabilitation, aerial seeding, monitoring and land-management capability.
4WD vehicle	Dry Hire Vehicle to support Gardens and Grounds Team

Leadership, employment and capability

Leadership and organisational development

In late March 2026, RRS created the managing director role to provide dedicated executive leadership as the company moved into a larger and more complex phase of commercial delivery.

The role strengthened accountability for strategy execution, operational performance, partnerships, governance and the conversion of business opportunities into sustainable contracts and employment outcomes.



RRS continued to strengthen financial reporting, forecasting, contract management, risk oversight and Board reporting to support disciplined growth and decision-making.

Indigenous employment and workforce development

Creating employment pathways for Robe River Kuruma members remains central to the vision of RRS.

Throughout FY2025/2026, RRS worked with RRKAC, Mineral Resources, Yardi Mining Services and other partners to identify employment opportunities and support workforce participation on Country.

Pathways included Gardens and Grounds roles, Cultural Awareness Training facilitation, contract administration, project support, supervisor development and safety leadership training.









Joint ventures and strategic partnerships

Building pathways into mining, aviation and future industries.

Yardi Mining Services and Yilkarri Aviation Services

A major milestone in FY2025/2026 was the continued establishment and mobilisation of Yardi Mining Services.

On 29 April 2026, Rio Tinto formally confirmed that Yardi had secured a five-year Earthworks & Civils agreement and had been successful in its bid for both rehabilitation scopes at Robe Valley.

The first rehabilitation work established a platform for growth in mining rehabilitation and civil works, while supporting pathways for experienced operators and entry-level roles.

During the year, Josie Alec and Shane Edwards were appointed to the Yardi Board as RRK member representatives, serving alongside Phil Jefferys, Managing Director of RRS. Their appointments embedded RRK representation in the governance of the joint venture.

A key focus of the Yardi Joint Venture is creating meaningful employment opportunities for Robe River Kuruma members. During FY2025/2026, RRS and Yardi developed the Entry Level Operator (ELO) Traineeship Program to support upcoming rehabilitation activities and create structured pathways into mining and rehabilitation through training, mentoring and practical site experience. The program is intended to support future workforce requirements and long-term employment opportunities for RRK members from late 2026.

Partnership development also continued through Yilkarri Aviation Services, focused on aviation support, airport ground handling and related services.

This page: Phil Jefferys, RRS Managing Director, engaging with industry representatives at a local procurement event. Ashley Talbot, RRS Manager Business Development, during a recent Cultural Awareness trip to Parlapuuni (Pannawonica Hill). Opposite page: Yardi Mining Fleet mobilisation Pannawonica Valley. Yardi Mining Services water cart mobilising for operations.



Robe River Kuruma Macro Mining

RRS continued to progress its joint venture with Macro Mining through Robe River Kuruma Macro Mining (RRKMM).

During FY2025/2026, RRKMM submitted several commercial proposals, including the RRK remnant stockpile initiative, and participated in an unsuccessful tender bid for rehabilitation works.

While these proposals did not convert into awarded work during the reporting period, they strengthened the joint venture's understanding of client requirements and future delivery opportunities. RRS and RRKMM will continue to pursue other pipeline opportunities over the next 12 months.

This page: Solar Sites Trip with RRK HAC representatives, Robe River Services and Pilbara Solar, March 2026. Opposite page: RRS Yardi Mining Services vehicles prepared for mobilisation. Gardarngu Maintenance crew delivering grounds maintenance services. Gardarngu Maintenance cabability statement.



RRS Business Development

Supporting RRK enterprises and future opportunity.

RRK member business in focus: Gardarngu Maintenance

Supporting RRK member-owned businesses remained a core part of the RRS mandate during FY2025/2026.

RRS entered into a service agreement with Gardarngu Maintenance Pty Ltd, led by Dan Evans, to deliver grounds maintenance under the Wabamungu Mia-Ngarli Program in Wickham and Roebourne.

The program combines practical support for eligible RRK Elders with a commercial opportunity for an RRK member-owned business. Gardarngu provides initial property clean-ups and programmed maintenance, while RRS coordinates eligibility, approvals, funding administration and service oversight.

By July 2026, Gardarngu advised that all first cleans had been completed and scheduled maintenance was progressing.

The partnership demonstrates how RRS can use local procurement to strengthen member businesses, support Elders and build Aboriginal economic participation.





Robe River Services

Looking ahead

Entering FY2026/2027, RRS is focused on consolidating existing operations while pursuing strategic growth aligned with the RRK Economic Development Roadmap and Strategic Plan.

Priorities include expanding Indigenous employment, growing Gardens and Grounds operations, securing additional mining and civil services contracts, advancing Yardi, Yilkarri and RRKMM pipeline opportunities, developing renewable energy opportunities and building sustainable revenue streams for community benefit.

The Childcare Development Feasibility was completed in March 2026 but paused by the RRS Board because of escalating building construction costs. An MOU and prospective partnership with a childcare services provider was also placed on hold to be revisited at a later stage.

Through strong governance, strategic partnerships and a commitment to Indigenous economic empowerment, RRS continues to build the foundations for long-term prosperity and self-determination.



FY2025/2026 Highlights

A year of commercial maturity, diversification and stronger governance.

Commercial growth and diversification

Grounds maintenance at Robe Valley matured and set for growth

The Gardens and Grounds contract completed its first full year of operations, with strengthened systems, workforce capability and service delivery providing a platform for future growth.

Yardi joint venture

- Five-year Earthworks & Civils agreement with Rio Tinto.
- First rehabilitation scope awarded in June 2026 and mobilised during July and August 2026.
- Employment pathways for experienced operators and entry-level roles.
- RRK representation strengthened through the appointment of Josie Alec and Shane Edwards to the Yardi Board, alongside Phil Jefferys.

Assets and capability

Productive assets creating stable revenue

RRS continued to accumulate productive assets including buses, fire trucks and water carts. The FY2026/2027 budget links these assets to recurring dry-hire revenue and a more diversified commercial base.

Establishing drone seeding capability

Specialist drone equipment was progressed as an emerging capability for rehabilitation, aerial seeding, monitoring and land-management applications.







Emerging drone capability

Technology-enabled rehabilitation, seeding and land management.

RRS progressed the development of specialist drone capability during FY2025/2026, with a strategic purchase of a commercial drone to focus on potential rehabilitation, aerial seeding, monitoring and land-management applications through Yardi Rehab projects in later 2026.

The capability remains at an emerging stage and will be developed in line with commercial opportunities, operating requirements, trained personnel and the needs of Yardi rehabilitation projects.

Strategic value of drone investment

- Diversifies RRS and Yardi capability into technology-enabled environmental services.
- Supports future rehabilitation and land management opportunities.
- Creates potential pathways for specialist training, licensing, and employment for RRS recruits
- Complements the five-year Earthworks & Civils agreement and Robe Valley rehabilitation pipeline.

Governance notes

Yardi Board appointments

Josie Alec and Shane Edwards were appointed to the Yardi Board during FY2025/2026 as RRK member representatives, alongside Phil Jefferys, Managing Director of RRS.

This page: On-Country engagement supporting future partnership opportunities. Opposite page: Illustrative drone seeding application. Specialist drone equipment supporting capability development.

KML Board Chair Report



Shane Edwards
KML Chairperson

The past year has been a significant period of change for Kuruma Marthudunera Limited (KML), with changes to the Board and a broader review of how the RRK Group supports our people. Throughout this transition, our focus has remained on supporting the wellbeing, independence and aspirations of the RRK people.

Board changes

I joined the KML Board in February 2026 in a casual capacity and was appointed Chairperson in March 2026.

Howard Lockyer stepped down as a Traditional Owner Director during the year. Kristie Willock also stepped down as Chairperson, and KML is fortunate to retain her experience and commitment as she continues to serve as a Director.

Glen Mesch stepped down as an Independent Director, with Michael Paarup appointed on a casual basis.

On behalf of KML, I thank Howard and Glen for their contributions to the Board and their commitment to the RRK people. I also acknowledge Kristie's leadership during her time as Chairperson and thank her for her ongoing contribution.

Kelly Slattery's term will come to an end in November 2026. I extend my gratitude to Kelly for her dedication and significant contribution to both KML and RRKAC. As the crossover Director, Kelly has played a vital role in strengthening the connection between the two Boards and supporting our shared commitment to the RRK people. Her leadership, experience and commitment have made a lasting difference, and we sincerely thank her for her service.

Recruitment is currently underway to fill the Independent Director and Traditional Owner Director vacancies.

Supporting KML's future

The year also saw us farewell Tahnee Davies, Chief Trust Officer. We thank Tahnee for her contribution to KML and wish her well for the future.

As the RRK Group has grown, a significant review of its organisational structure, systems and capability has commenced. As part of this review, a shared services model will be implemented to support KML's needs, strengthen coordination across the Group and make better use of our collective resources.

KML has continued to focus on the vision and aspirations of the RRK people. We have worked closely with Robe River Kuruma Aboriginal Corporation RNTBC (RRKAC) and other stakeholders to fund and promote programs and activities that support our people's independence, community wellbeing and cultural identity.

Responsible investment and sustainability

Responsible investment remains central to KML's role and our responsibility to the RRK people. The Trust's assets provide a foundation for supporting our people today and building financial security for future generations. Our investment approach seeks to balance opportunities for growth with careful consideration of risk, while ensuring funds remain available to meet the Trust's commitments.

Through sound governance, informed investment decisions and ongoing oversight, we aim to preserve and grow the Trust's assets over time. This requires us to consider both the immediate needs of our people and the lasting value our decisions can deliver. Our focus is on maintaining a sustainable financial foundation that supports wellbeing, strengthens independence and creates opportunities for generations to come.

Looking ahead

We are now entering the second year of the Joint Robe River Kuruma Group Strategic Plan 2025–2028. KML's role in supporting this plan is to align our funding and investment decisions with the Group's shared priorities: Independence, Cultural Identity, Community Wellbeing, Healthy Country, and Governance and Operational Excellence.

As we look to the year ahead, KML remains committed to managing the Trust responsibly and working closely with RRKAC to support the aspirations of the RRK people.

As we look to the year ahead, KML remains committed to managing the Trust responsibly and working closely with RRKAC to support the aspirations of the RRK people. Our decisions will continue to be guided by the needs of our people today and the opportunities we can create for future generations.

I thank my fellow Directors and everyone who has contributed to KML throughout the year. Most importantly, I thank our people for their trust and guidance. Their aspirations give purpose to our work and remind us of the responsibility we carry.

It is a privilege to serve as Chairperson, and I look forward to continuing this work together supporting our people, honouring our shared responsibilities and building a strong and sustainable future for our community.

Shane Edwards
KML Chairperson



RRKAC continues to advance the community's collective interests, ensuring that their Country and culture are safeguarded for generations to come.

Current KML Directors

KURUMA
MARTHUDUNERA LTD



Shane Edwards
Chairperson



Kelly Slattery



Kristie Hughes



Emma White
Independent Director



Michael Paarup
Independent Director

KM Traditional Owner Council

In making its decisions as Trustee of the KM Charitable Trust and KM Direct Benefit Trust, the KML Board is often required to consult and seek the consent of the KM Traditional Owner Council (TOC). The TOC is made up of 12 members, two each from the six apical KM family groups.

The TOC members are appointed from the Traditional Owner Group (TOG) by their respective family groups to represent the KM Beneficiaries.

Membership of the TOC is reviewed by the TOG every two years. The next TOC election will take place in May 2027.

Current Membership of the TOC (2025/2026)

Apical Ancestor	Member	Proxy	Junior Members
ALEC	1. Jordan Maher 2. Adrianna Irvine Stane	Josie Alec Aiden Irvine	TBC
BOBBY	Naomi Bobby Valerie Alexander	Marshall Bobby Alesea Alexander	Jerelle Alexander
MINNIE	Deanna McGowan Roy Evans	Jason Masters Royce Evans	Leilani Evans Eden Bobby
ROSIE	Gloria Lockyer Annalee Lockyer	Sara Slattery Susan Lockyer	TBC
RUBY	Elaine James Pamela James	Geraiyah Wiggan Claudine James	TBC
TUMBLER	Alma Tumbler	Kayla Tumbler	TBC

The TOC meets at least twice a year to consider any proposed changes to the KM Trust Deeds and Trust Policies, review the KML Annual Plan and contribute to decisions on beneficiary applications and distributions.

This financial year, the TOC met on 2 December 2025 and 23 June 2026 and discussed the following matters:

December 2025

- New beneficiary applications
- Policy of RRK Registers
- DBT Distributions from Rio Tinto, MRL, CZR.

June 2026

- New beneficiary applications
- DBT Distributions from Rio Tinto, MRL, FMG.



Throughout time, water has been strength for the Kuruma People.

KM Charitable Trust Financial Report

Income in 2025/2026

The KM Charitable Trust is made up of two sub-funds:

1. The Future Fund, which holds money that is being invested and managed for future Robe River Kuruma (RRK) generations and can only be used after all the mining and all the money coming from mining companies stops; and
2. The Operations and Eligible Projects Fund which holds money that can be used now for RRKAC operations, RRKAC projects and Eligible Projects, including community projects.

In 2025/2026, the total income deposited into the KM Charitable Trust for this financial year was $24.2m. This was made up of:

- $12.4m in mining benefits from Rio Tinto. This is less than the 2024/2025 financial year when the KM Charitable Trust received $18.2m in payments from Rio Tinto.

In accordance with the terms of the 2010 Letter Agreement and the 2011 KM RTIO Sub-Fund Agreement between the KM People and Rio Tinto:

- $3.6m was deposited into the Charitable Trust Future Fund; and
- $8.8m was deposited into the Operations and Eligible Project Fund.

A further amount of $4.1m was received from the KM Direct Benefit Trust No. 2

- Investments (Income and Movement of Shares) – $4.4m
- Interest and Rental Income – $1.6m
- Distributions received from KM Direct Benefit Trust No. 2 – $4.1m

KM Charitable Trust Income for FY2025/2026



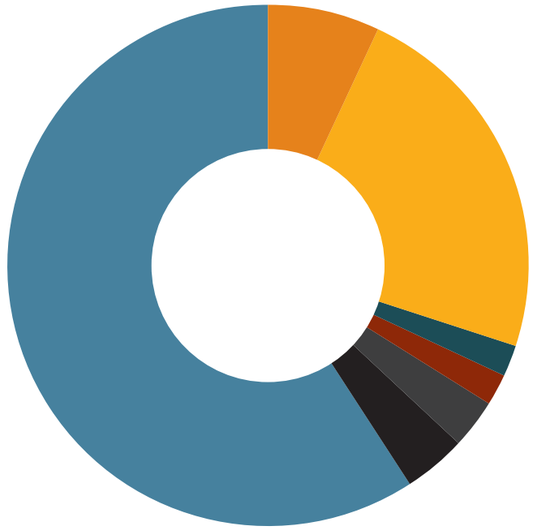
Distribution from DBT ($4m)	18%
Investments ($4.3m)	20%
Rental & Other ($1.6m)	7%
RTIO ($12.4m)	55%

Distributions in 2025/2026

In 2025/2026, the majority of the distributions from the Charitable Trust were made directly from the Operations and Eligible Project Fund to RRKAC to fund their operations ($6.4m), projects ($780k) and the Member Support Program/ Member Services Unit ($2.5m), a total of $9.7m.

KML administrative overheads, Baynton housing project costs, insurance, advisory and other costs were also distributed from the Charitable Trust in the amount of $1.4m. The advisory fees (audit, accounting, investment and custody) alone totalled $423k.

KM Charitable Trust Distribution and expenses for FY2025/2026



RRKAC Project Funding ($780k)	7%
RRKAC MSP Funding ($2.5m)	23%
Accounting Fees ($41k)	0%
Audit Fees ($11k)	0%
Consulting Fees & Travel ($3k)	0%
Custody & Portfolio ($198k)	2%
Depreciation ($215k)	2%
Insurance ($22k)	0%
Overhead Recovery ($291k)	3%
Rental Property Expenses ($459k)	4%
Other Expenses ($7k)	0%
RRKAC Funding ($6.5m)	59%

KM Charitable Trust – Operations and Eligible Project Fund

Distributions to Member Support Program in 2025/2026

In 2025/2026, $2.7m was distributed to Member Services, the majority of which was distributed through the Member Support Program "buckets".

The most significant programs were for Home & Vehicle (35%), Lore & Culture (33%) and Health & Wellbeing (13%). This money came directly from the KM Charitable Trust Operations and Eligible Project Fund.

Member service categories for FY2025/2026

Lore & Culture ($872k)	33%
Medical Emergencies ($72k)	3%
Seniors & Hardship ($206k)	8%
Business & Planning ($3k)	0%
Education Assistance ($200k)	7%
Emergency Discretionary Fund ($600)	0%
Funeral Assistance ($33k)	1%
Health & Wellbeing ($335k)	13%
Home & Vehicle ($929k)	35%

KM Beneficiaries

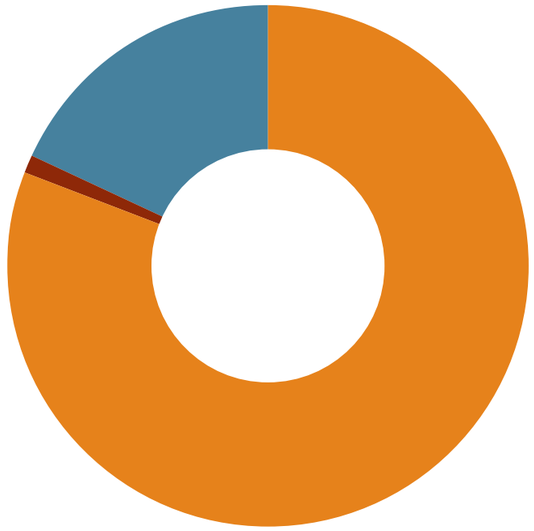
Distributions from the KM Direct Benefit Trust No.2 in 2025/2026

Distributions from the KM DBT No.2 were made in December 2025 and June 2026. The total distribution to individuals in the 2025/2026 financial year was $18.6m.

Of this $3m was received from Rio Tinto for distribution to Seniors, Middles and Juniors. The remainder of the distributions came from other mining sources, including CITIC Pacific, MRL, CZR and Gas Pipeline.

Administrative costs totalling $291k were also distributed from the DBT No. 2 (which was later recovered from the KM Charitable Trust).

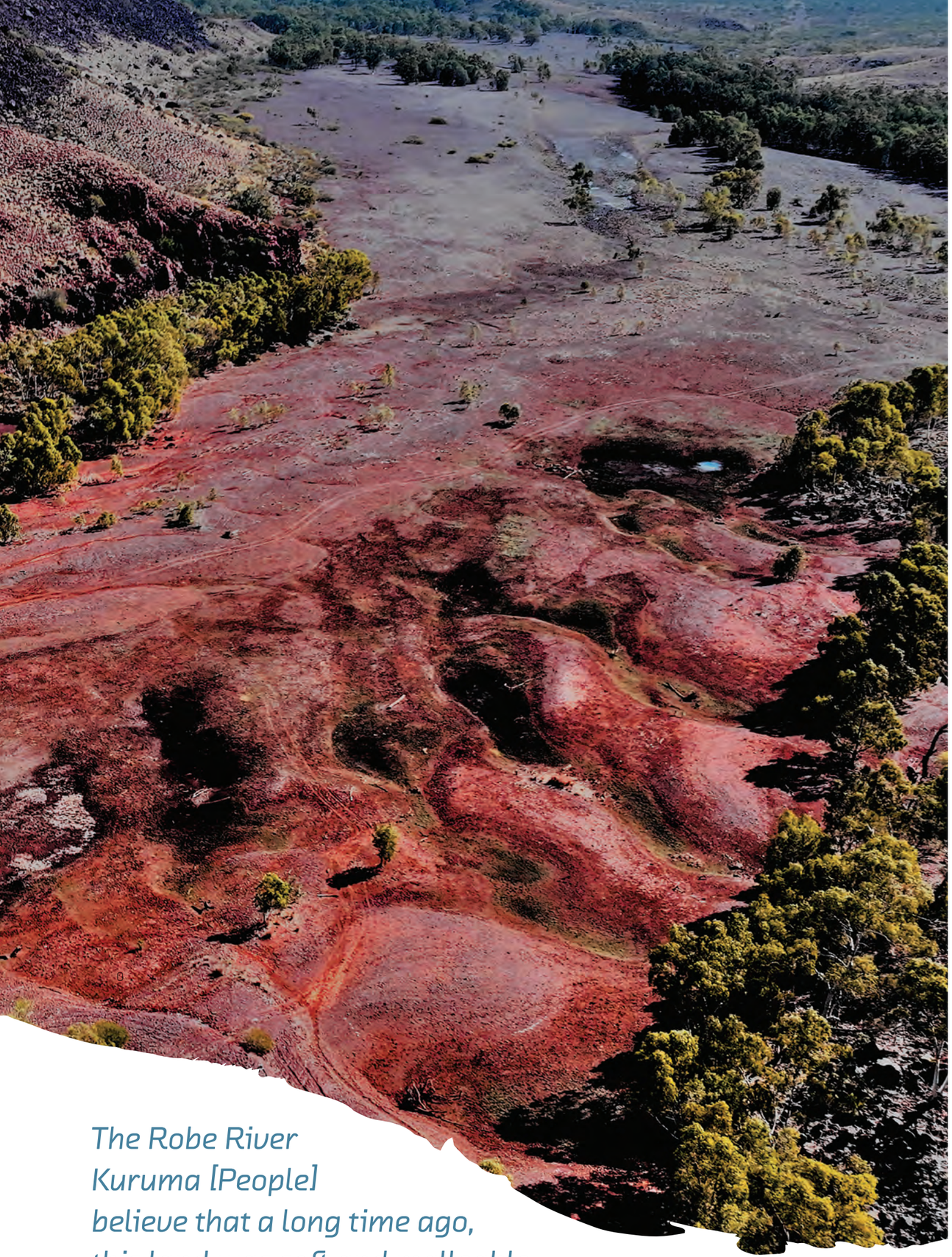
KM Direct Benefit Trust No.2 Distribution and expenses for FY2025/2026



Distributions to Members ($18.6m)	81%
Accounting Fees ($58k)	0%
Audit Fees ($8k)	0%
Board Expenses ($258k)	1%
Consulting Fees & Travel ($20k)	0%
Insurance ($14k)	0%
Meeting Costs ($38k)	0%
TOC Costs ($40k)	0%
Other Expenses ($18k)	0%
Distributions to CT ($4m)	18%



This is where our heart is, our soul, our spirit, our Dreaming. And our Old People [spirits] still walk this Country today.



The Robe River Kuruma [People] believe that a long time ago, this land was soft and malleable...

KM Future Fund

KURUMA
MARTHUDUNERA LTD

Annual Investment Review 2025/2026

Purpose of the Future Fund

The KM Future Fund was created to build a pool of money that can support future generations of the Robe River Kuruma (RRK) People. The goal is to grow the Fund over the next 30 years using a portion of mining royalty payments and investment returns. By doing this, the Fund aims to reach a size that can continue providing benefits to the RRK community after the mines close and royalty payments eventually stop.

The current target is for the Fund to reach around $340 million by 2057. This amount is known as the Target Capital Base (TCB). Independent modelling indicates that reaching the TCB should provide enough money to fund DBT payments and RRK community programs on an ongoing basis, even after royalty payments have ended.

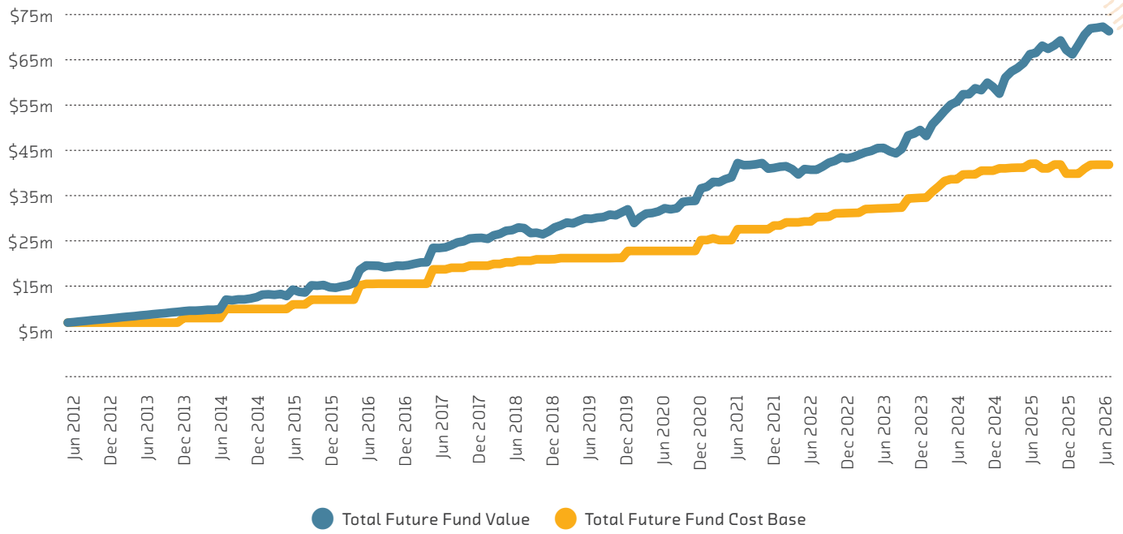
Since 2012, a percentage of mining royalties has been contributed to the Future Fund and invested across a range of assets, including shares, managed funds and property. The Fund is currently valued at around $70 million, meaning the RRK Community has already made strong progress towards its long-term goal.

While there is still a long way to go, the Fund is expected to continue growing. As the Fund becomes larger, it should generate higher investment returns that can help support future generations of the Robe River Kuruma People. The Target Capital Base is reviewed regularly to ensure it remains sufficient to meet the future needs of the community.

Future Fund growth since 2012

The chart below shows how the funds have grown since the future fund was established.

Cumulative value over time



KML Future Fund

Return	JBWere Portfolio	Total performance inc cash and property*	Target return: inflation + 4%**
12 months	11.30%	10.54%	7.60%
2 year p.a.	10.27%	9.46%	6.80%
3 year p.a.	10.12%	8.44%	7.19%
5 year p.a.	5.65%	4.68%	8.45%
8 year p.a.	7.01%	5.50%	7.42%
Since inception p.a.	**8.34%**	**-**	**6.87%**

Future Fund performance in 2025/2026

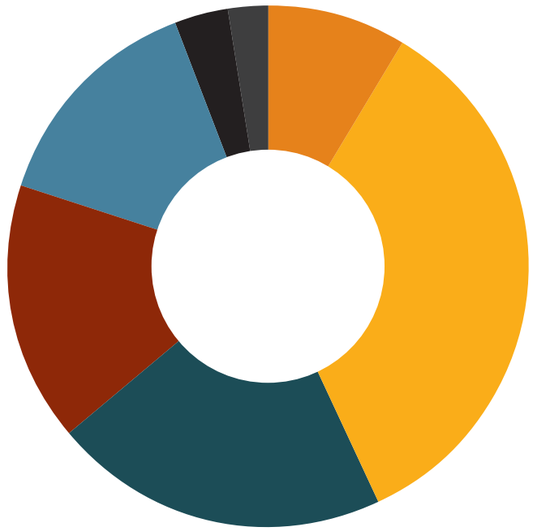
- The Future Fund portfolio delivered another strong year with the investment portfolio delivering a return of 11.3% for the year ended 30 June 2026 and has delivered over 10.12% annual returns for the past three years.
- The table above shows the performance of the Future Fund investment portfolio over different time periods including since inception.
- The investment portfolio has generated an average 8.34% p.a. since the portfolio was first established in 2013. The total performance column reflects the inclusion of direct property assets and cash held by the fund.

Investment portfolio

- Global economies continued to grow over the financial year, supported by resilient consumer spending, business investment and ongoing developments in technology, particularly Artificial Intelligence (AI). While inflation remains above long-term targets in some countries, economic activity generally remained stronger than expected.
- International share markets delivered strong returns and reached new record highs in many regions. Investor enthusiasm for technology and AI-related companies continued to support markets, although gains were broader than just the technology sector.
- The Australian stock market lagged the US. Our market has more mature businesses like banks and miners and supermarkets and less exposure to high growth technology.
- Credit investments continued to provide a strong and reliable source of income for the portfolio. Corporate bonds and other lending investments benefited from higher interest rates, resulting in attractive income returns for investors.
- Real asset investments, such as property and infrastructure, also contributed positively to portfolio returns. These assets continue to provide diversification, income and exposure to long-term themes such as population growth, energy security and digital infrastructure.
- Government bonds experienced a more challenging year. Bond yields increased during the period as governments borrowed more money and investors adjusted expectations for inflation and interest rates. As bond yields rise, the value of existing bonds generally falls. Despite this, government bonds continue to play an important role in providing stability and diversification within the portfolio.
- The pie chart opposite shows how much is invested into each of the different types of investment assets.

*Includes Cash outside Perpetual Wrap and Property
**Official CPI Data only available to previous month end

Investment portfolio



Cash	$6.1m
Australian Equities	$24.3m
International Equities	$14.8m
Credit	$11.4m
Real Assets	$9.9m
Government Bonds	$2.5m
Uncorrelated	$1.6m

Building the investment portfolio

- Over the course of the pandemic, the Future Fund accumulated a large cash reserve. During this period the Board decided to be prudent and keep the funds in liquid cash reserves rather than invest the funds while the world was so uncertain.
- Over the past three years, as the global economy has started to settle down, it has provided a better investment environment and the cash has been invested across the different assets as shown in the pie chart and importantly, in accordance with the rules set out in the investment policy.
- The future fund is now well diversified and invested and the portfolio will continue to be grown for the benefit of future generations as the funds become available.

Investment market outlook

- Looking ahead, the outlook for investment markets remains generally positive, although there are likely to be periods of ups and downs along the way. Company profits are continuing to support share markets, particularly in the United States, but higher interest rates and slower economic growth may mean investment returns are lower than in recent years.
- Inflation, interest rates, energy prices and global events will continue to influence financial markets. While inflation has fallen from its peak, it remains higher than central banks would like in many countries. As a result, interest rates may stay at relatively high levels for some time before further reductions occur.
- The United States mid-term elections in November 2026 may also create some uncertainty for investors. Changes to government spending, trade policies and other economic measures can affect markets, and periods of market volatility may occur as election outcomes become clearer.
- In response, our investment approach remains focused on the long term rather than trying to predict short-term market movements. The portfolio remains well diversified across Australian and international shares, credit investments, bonds, property and infrastructure. This helps spread risk across different types of investments while providing opportunities for growth and income over time.

ROBE RIVER
KURUMA
ABORIGINAL
CORPORATION RNTBC
ICN 7612

Robe River Kuruma Aboriginal Corporation

Management Accounts for the period ended 30 June 2026

CELEBRATING 10 YEARS OF NATIVE TITLE
2016–2026
OUR PEOPLE • OUR COUNTRY • OUR STORY

Statement of Profit & Loss – Operations

	Year to date: June 2026				2025/26 Budget	Notes
	Actual $	Budget $	Variance $	Variance %	$	
Operating Income						
KML Operations Funding	6,233,795	6,233,795	-	0%	6,233,795	
Heritage Survey Income	2,758,464	2,056,320	702,144	34%	2,056,320	1
Subsidies & Grants	949,300	-	949,300	0%	-	2
KML Staff Funding	233,960	233,960	-	0%	233,960	
Heritage Meetings/Negotiation Income / Reimbursed Expenses	50,394	649,810	(599,416)	-92%	649,810	3
External Staff Funding	320,000	2,818,430	(2,498,430)	-89%	2,818,430	4
Robe River Services Costs Recovery	631,911	-	631,911	100%	-	5
Other Revenue	46,781	-	46,781	100%	-	6
Total Operating Income	**11,224,605**	**11,992,316**	**(767,711)**		**11,992,316**	
Less Operating Expenses						
Accounting and Bookkeeping Fees	288,674	249,000	(39,674)	-16%	249,000	
Advertising and Marketing	25,262	28,349	3,087	11%	28,349	
Amortisation	61,404	61,404	-	0%	61,404	
Audit Fees	42,187	20,000	(22,187)	-111%	20,000	7
Board Expenses	573,422	568,486	(4,936)	-1%	568,486	
CAT Expenses	129,192	-	(129,192)	0%	-	8
Cleaning and gardening	14,801	36,977	22,176	60%	36,977	
Committees and Councils	265,541	719,400	453,859	63%	719,400	9
Catering	35,796	34,000	(1,796)	-5%	34,000	
Community Meeting Costs	327,080	356,000	28,920	8%	356,000	
Consulting	811,557	565,472	(246,085)	-44%	565,472	10
Right-of-use Asset Depreciation	80,720	70,079	(10,641)	-15%	70,079	
Employee Expenses - Salaries & Wages	4,325,090	6,247,268	1,922,178	31%	6,247,268	11
Employee Expenses - Other	536,868	896,634	359,766	40%	896,634	11
Heritage Program Expenses	67,998	20,254	(47,744)	-236%	20,254	
Insurance	108,586	104,667	(3,919)	-4%	104,667	
Interest	128,910	128,910	-	0%	128,910	
Legal Fees	39,341	60,000	20,659	34%	60,000	
Motor Vehicle Expenses	80,013	78,347	(1,666)	-2%	78,347	
Office Expenses	326,715	253,686	(73,029)	-29%	253,686	
Other expenses	21,424	286	(21,138)	-7400%	286	12
Property expenses	11,294	-	(11,294)	0%	-	13
Subscription costs	291,123	223,030	(68,093)	-31%	223,030	
Sponsorships	18,536	24,000	5,464	23%	24,000	
Survey Costs - Salaries & Wages	1,307,599	1,190,700	(116,899)	-10%	1,190,700	
Survey Costs - Other	7,877	7,417	(460)	-6%	7,417	
Travel and Accommodation	34,919	47,950	13,031	27%	47,950	
Total Operating Expenses	**9,961,929**	**11,992,316**	**2,030,387**		**11,992,316**	
Net Operating Surplus/(Deficit)	**1,262,676**	**-**	**1,262,676**		**-**	

Statement of Profit & Loss – Projects

	Year to date: June 2026				2025/26 Budget	Notes
	Actual $	Budget $	Variance $	Variance %	$	
Project Income						
KML Project Funding	780,444	5,872,739	(5,092,295)	-87%	5,872,739	1
KML MSU Funding	2,500,000	2,000,000	500,000	25%	2,000,000	2
Jajiwurra Rangers Funding	650,000	996,800	(346,800)	0%	996,800	
Subsidies & Grants	1,368,633	3,565,273	(2,196,640)	-62%	3,565,273	3
Other Revenue	62,788	-	62,788	0%	-	4
Total Project Income	**5,361,865**	**12,434,812**	**(7,072,947)**		**12,434,812**	
Less Project Expenses						
Keeping Place	-	100,000	100,000	100%	100,000	
Project - IT Upgrades	20,000	50,000	30,000	60%	50,000	
Data Information Management	-	30,000	30,000	100%	30,000	
Project - Campgrounds	25,002	280,000	254,998	91%	280,000	
Project - Lore Grounds Maintenance	-	40,000	40,000	100%	40,000	
Project - National Heritage Listing	-	200,000	200,000	100%	200,000	
Project - API Conservation	-	200,000	200,000	100%	200,000	
Project - Tharma Marda BSJ	33,114	500,000	466,886	93%	500,000	
Project - Genealogy	9,144	200,000	190,856	95%	200,000	
Project - Language Project	-	150,000	150,000	100%	150,000	
Project - The keeping Culture	-	801,011	801,011	100%	801,011	
Project - Leadership Succession Planning	29,781	130,000	100,219	77%	130,000	
Project - Agreement review - RTIO	140,412	500,000	359,588	72%	500,000	
Project - Agreement review - MRL	-	500,000	500,000	100%	500,000	
Project - Seniors Engagement & lawns	-	200,000	200,000	100%	200,000	
Project - Capacity Building Grant	46,059	560,000	513,941	92%	560,000	
Projects - Transitional Housing	9,247	2,000,000	1,990,753	100%	2,000,000	
Robe River Services	639,728	639,728	-	0%	639,728	
Contingency	-	50,000	50,000	100%	50,000	
Project - Jajiwurra Rangers	729,029	996,800	267,771	27%	996,800	
Project - ARC Laureate	-	46,000	46,000	100%	46,000	
Project - RRKAC Research	115,518	100,000	(15,518)	-16%	100,000	
Project - RRKAC Native Title Research	26,242	-	(26,242)	100%	-	
Project - Strong Family Connections	206,310	295,000	88,690	30%	295,000	
Project - T120	289,798	616,667	326,869	53%	616,667	
Project - Employment Pathways Program	20,358	36,000	15,642	43%	36,000	
Project - RYDE	229,715	221,940	(7,775)	-4%	221,940	
Project - NTAnniversary	20,562	-	(20,562)	100%	-	
Project - Community Events	3,100	75,000	71,900	96%	75,000	
Project - Home Strech	426,456	550,000	123,544	22%	550,000	
Project - Housing Pathways Support Program	261,903	366,666	104,763	29%	366,666	
Project - Bungaroo Precint	4,591	-	(4,591)	100%	-	
MSU Program - Business Planning	3,380	-	(3,380)	100%	-	
MSU Program - Education & Employment	200,243	230,000	29,757	13%	230,000	
MSU Home & Vehicle	929,039	400,000	(529,039)	-132%	400,000	5
MSU Program - Emergency Discretionary	600	20,000	19,400	97%	20,000	
MSU Program - Specialised Member Support	310,544	900,000	589,456	65%	900,000	
MSU Program - Lore & Culture	872,233	250,000	(622,233)	-249%	250,000	5
MSU Program - Health and Wellbeing	335,307	200,000	(135,307)	-68%	200,000	
MSU Other Expenses	6,341	-	(6,341)	100%	-	
Total Project Expenses	**5,943,756**	**12,434,812**	**6,491,056**		**12,434,812**	
Net Project Surplus/(Deficit)	**(581,891)**	**-**	**(581,891)**		**-**	
Net Operating Surplus/(Deficit)	**1,262,676**	**-**	**1,262,676**		**-**	**-**
Net Surplus/(Deficit)	**680,785**	**-**	**680,785**		**-**	

Statement of Financial Position

	Jun 2026	Jun 2025	Notes
Assets			
Current Assets			
Cash and Cash Equivalents	4,437,802	2,984,205	
Deposits	36,852	33,260	
Trade and Other Receivables	810,031	2,138,683	
Prepayments	144,027	106,426	
Prepaid member cards	76	8,397	
Receivable: KML Trusts	7,252	(623)	
Investments - Rio Tinto (52 shares)	5,578	5,578	
Total Current Assets	**5,441,618**	**5,275,926**	
Non-current Assets			
Property, Plant and Equipment	2,067,787	543,447	1
Right-of-use Asset recognition (9 Hedland Place)	736,855	798,259	
Total Non-current Assets	**2,804,642**	**1,341,706**	
Total Assets	**8,246,260**	**6,617,632**	
Liabilities			
Current Liabilities			
Trade and Other Payables	561,640	577,211	
GST Payable	105,907	310,332	
Employee Liabilities	(628)	118,790	
Payable: Robe River Services and MSU	(10,624)	147,711	
Revenue Received in Advance	3,795,267	2,504,652	
Provisions	575,317	396,467	
Lease Liability recognition (9 Hedland Place)	25,241	21,745	
Total Current Liabilities	**5,052,120**	**4,076,908**	
Non-current Liabilities			
Lease Liability (9 Hedland Place)	833,667	861,036	
Total Non-current Liabilities	**833,667**	**861,036**	
Total Liabilities	**5,885,787**	**4,937,944**	
Net Assets	**2,360,473**	**1,679,688**	
Equity			
Current Year Earnings	680,785	(530,557)	
Retained Profits / (Accumulated Losses)	1,679,688	2,210,245	
Total Equity	**2,360,473**	**1,679,688**	

Note 1 - Increase on Property, Plant and Equipment is due to purchase of 2 properties (13B Kallama Parade and 6B Garland Place)

Revenue Received in Advance	$
Communities - T120 Project	582,461
Communities - Homestretch	1,436,952
Communities - Aboriginal Family Safety Grants Program	293,281
RRKAC - Capacity Building Grant	208,949
RRKAC - GR-NWAHF - Housing Pathways Grant	202,742
RRKAC - PEOF - Jajiwurra Rangers	248,798
RRKAC - GR-NIAA-Jajiwurra	822,083
Total	**3,795,267**



At the heart of
the RRK People's identity
is the Jajiwurra, or Robe River.



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ROBE RIVER KURUMA
ABORIGINAL CORPORATION RNTBC
ICN 7612

Robe River Services

KURUMA
MARTHUDUNERA LTD